CASE STUDY

## Streamlining Steel Production

How Tata Steel UK uses optimisation to create a better product and save millions of pounds.





### **Overview**

As one of Europe's leading steel producers, <u>Tata Steel</u> <u>UK</u> supplies high-quality steel products to the world's most demanding markets, including construction, automotive, packaging and engineering.

A part of Tata Steel's process involves the blending of different types of coal, a complex task that can be extremely time consuming. On top of that, it's virtually impossible for a human to evaluate all possible combinations of coal and select the optimal blend.

That's why Tata Steel decided to use mathematical optimisation to create and run their own Coal Blending Optimisation Model (CBOM). With the help of Gurobi, this model is projected to save the company millions of pounds in the long term.



## What Tata Steel Needed

Different coals have a range of chemical and physical properties, which impact the final output Tata Steel produces at Morfa Coke Ovens in Port Talbot Works.

Historically, coals were blended by an expert who had detailed knowledge of the process, material properties, quality specifications, prices and availability of the material.

However, each material is available in a range of quantities and prices that are subject to the volatility of the market, and each has defined properties that affect the final product's quality.

Because of these variables, it takes a significant amount of time to evaluate blend possibilities while also aiming for the lowest possible cost. To evaluate all possible combinations of blend materials and also select the global optimum without violating constraints would be virtually impossible for a human alone.

But mathematical optimisation can do what humans can't: evaluate all possible options and consistently identify the best solution within seconds, allowing Tata Steel to blend cheaper input materials without sacrificing quality, so they can improve their cash position and lower the costs per slab produced.



## Optimising Coal Blends with Gurobi

Knowing that mathematical optimisation was the solution, Tata Steel just needed to find an optimisation engine that could meet their needs.

"After researching the alternatives, we opted to use the worldleading Gurobi engine and built the application in Visual Studio with C# WinForms," explained Dr Christopher Melvin, Process Specialist.

They developed a model that, using the Gurobi Compute Server, allows Tata Steel to optimise the coking coal blend value-inuse while maintaining coke quality and satisfying customer constraints.

#### The model allows users to specify multiple constraints, including:

- The total number of materials that can be used in each blend
- The desired percentage and weight of specific coals in each blend
- The relevant quality, product, material availability and conditions of use





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We went from building optimisation models in Excel to using the Gurobi C# .NET API, and though the learning curve was steep, Gurobi provided excellent support. The published application is now an intuitive, slick and focused blending tool with bestin-class solver performance able to perform all our required tasks and offer further areas to explore how we can add value.

#### JAMES WATSON OPTIMISATION SPECIALIST

The tool also includes a set of modules for conducting sensitivity analysis to objectively find, quantify and rank potential sources of added value.

Additionally, the CBOM can identify alternative blends that could provide significant value compared to the "as standard" blends. Constraints can be adjusted to identify opportunities in stocks or costs, which allows Tata Steel to challenge business norms to find better solutions.

### Designing a More Efficient Steel Production Process

When Tata Steel began testing their model with Gurobi, they found it provided blends of coal that they had never utilised before, leading them to a very different strategy. Tests found that these new blends were indeed superior to those that were being used at the time.

Overall, identifying high-value blends has allowed Tata Steel to reduce the number of coals used in their steel production. This supports their goal of minimising stocks and keeping cash in the business.

Gurobi has helped decrease the CBOM's time-to-run scenarios from days to hours, increased Tata Steel's range of approved coals, and allowed them to try new materials that could save them millions of pounds in the long term.

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"The tools we have developed with Gurobi are now part of our businessas-usual operations and will be for the foreseeable future. This optimisation model, the technology and the lessons learned while developing it have acted as a template for other models, providing further benefits and more opportunities to find and deliver value."

#### DR PAUL DICKINSON WORKS TECHNICAL MANAGER COKEMAKING

# For more information

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